

U.S. Army Environmental Command

INCENTIVE PROGRAMS

FOR IMPLEMENTING ENVIRONMENTAL MANAGEMENT SYSTEMS

Prepared for the U.S. Army Environmental Command
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2010

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INCENTIVE PROGRAMS FOR IMPLEMENTING ENVIRONMENTAL MANAGEMENT SYSTEMS

1.0 PURPOSE

The U.S. Army Environmental Command (USAEC) undertook this study to identify federal and state programs that offer regulatory and non-regulatory incentives that may be available to Army installations as a result of implementing an Environmental Management System (EMS).

2.0 BACKGROUND

The U.S. Environmental Protection Agency (USEPA) and state environmental agencies may offer regulatory and non-regulatory incentives to encourage participation in voluntary programs and initiatives that serve some declared public policy. Although Executive Order 13423 requires federal agencies to implement an EMS at “appropriate” organizational levels there are no other current federal or state statutes or rules that establish an enforceable requirement to implement an EMS. Nonetheless, the implementation of an EMS is becoming increasingly recognized by federal and state agencies as a key indicator of a facility’s commitment and ability to satisfy regulatory requirements. As a result, a variety of incentive programs have been instituted in recent years to encourage and reward EMS implementation. This study identifies and summarizes those programs.

The study posed the following questions regarding the availability of EMS programs:

1. What incentive programs are available at the federal/EPA level?
2. What incentive programs are available at the state level?
3. Are there any program restrictions that would prevent federal facilities from participating in any of the identified programs (e.g., is there a general prohibition for DoD facilities; are "government agencies" excluded from participation)?

The study was completed primarily through internet research of federal, state, or U.S. territory websites. The research was conducted during June of 2007, was updated in October of 2009 and again in February 2010. Entities researched are USEPA, all 50 states, the District of Columbia, and the U.S. territory of Puerto Rico. The U.S. territories of American Samoa, Guam, Northern Marianas and the Virgin Islands were not addressed.

3.0 RESULTS

There is one federal program administered by USEPA: The Action Plan for Promoting the Use of Environmental Management Systems. The Performance Track incentive program is closed permanently; see the [Federal Register notice of May 14, 2009 \(PDF\)](#). The Performance Track recognized and drove environmental excellence by encouraging facilities with strong environmental records to go above and beyond their legal requirements. At the time of closing, the program had approximately 500 members in 49 states and Puerto Rico.

As of October 2009, Performance Track members, states, and endorser network partners are awaiting further instruction from the EPA. At this time, states are continuing with their environmental programs regardless of whether or not they are members of performance track.

Currently, 27 states have active incentive programs in place. The remaining 25 states and territories either have implemented a similar program in the past, but it is no longer active, or have yet to execute this type of program.

States With Some Form of EMS Incentive Program

Arizona	Kentucky	North Carolina
California	Louisiana	Oregon
Colorado*	Michigan	South Carolina
Delaware ²	Minnesota	Tennessee*
Georgia*	Missouri*	Texas*
Idaho	New Hampshire	Utah*
Indiana	New Jersey	Virginia*
Iowa	New Mexico	Washington*
Kansas	New York	Wisconsin*

States Without Some Form of EMS Incentive Program

Alabama	Maine*	Ohio
Alaska	Maryland	Oklahoma
Arkansas	Massachusetts ⁴ *	Pennsylvania
Connecticut ¹	Mississippi ⁵ *	Puerto Rico
District of Columbia	Montana	Rhode Island
Florida	Nebraska	Vermont ⁶
Hawaii	Nevada	West Virginia
Illinois ³	North Dakota	Wyoming
	South Dakota	

1. Connecticut had developed an EMS Pilot Program, but the program was never implemented.
2. Delaware had developed and implemented a Governor's Award Program; however the program is no longer active.
3. Illinois had developed and implemented a Regulatory Innovation Pilot Program; however the program is no longer active.
4. Massachusetts had developed and implemented an Environmental Stewardship Program, which was geared towards municipalities, but the program is no longer active.
5. Mississippi is in the process of establishing a state incentive program, and signed a memorandum of agreement (MOA) with EPA in August 2006, pledging that EPA and the state of Mississippi would work together to streamline the application for and execution of the Mississippi program.
6. Vermont had developed the Vermont Business Environmental Partnership; however the program is no longer active.

* States that had individually signed memoranda of agreement (MOA) with the EPA. These MOA would generally streamline the application process and give an eligible facility the ability to apply to both programs simultaneously. At the time of this update (March 2010), correspondence with the EPA indicated there were no states with individual MOA with the EPA.

Incentive programs vary significantly, and represent a range of regulatory and non-regulatory elements, which can be classified into the following general categories:

- Reduced frequency of monitoring or reporting
- Expedited review of permit applications
- Eligibility for consolidated or streamlined reporting
- Public recognition
- Alternative schedules for routine compliance inspections
- Alternative record-keeping and reporting systems; and
- EMS and compliance assistance.

The regulatory flexibility and public recognition offered by these incentives programs can directly support the Army's Strategy for the Environment by helping to strengthen Army operations and reducing our overall environmental footprint. Participation in these programs can minimize impacts, eliminate unnecessary compliance burdens, increase operational flexibility and reduce total ownership costs. These programs can also strengthen existing relationships with our communities, and foster new partnerships to achieve sustained environmental stewardship and a ready military force. These initiatives offer a chance to enhance well-being, not only for our soldiers, but also for civilians, families, neighbors and communities.

In addition to incentive programs, 12 states *had* individually signed a memorandum of agreement (MOA) with EPA, which generally streamlines the application process. The states that *had* such agreements in place *were*: Colorado, Georgia, Massachusetts, Maine, Missouri, Mississippi, Tennessee, Texas, Utah, Virginia, Washington, and Wisconsin. Massachusetts has discontinued its Environmental Stewardship Program,

which would essentially nullify the original purpose of their MOA. While Mississippi had a signed MOA, it is currently still in the process of establishing its state incentive program.

It is important to note that EMS incentive programs have developed rapidly over the past several years. They can be expected to be adopted by still more states, and to evolve over time after they have been implemented. This report is a snapshot, and may well become outdated within a short time span. That said, the following pages provide, by political entity, a summary of the incentive programs identified and examined. Installations are encouraged to monitor state EMS Web sites and other information sources to stay current with developments in their particular states.

4.0 U.S ENVIRONMENTAL PROTECTION AGENCY PROGRAM

PROGRAM TITLE:	Action Plan for Promoting the Use of Environmental Management Systems (EMS)
PROGRAM TYPE:	Environmental Management System plan
ADMINISTERED BY:	U.S. Environmental Protection Agency
COVERED REGION:	Nationwide program
GENERAL PROGRAM DESCRIPTION:	Action Plan lays out a plan to support wider adoption of EMSs across a range of organizations and settings; promote excellence in the practice of EMSs inside and outside USEPA; and integrate EMSs more fully into USEPA programs and activities.
INCENTIVES OFFERED:	Not an incentives program. Instead the Action Plan lays out ways in which USEPA will continue to develop tools and support other organizations committed to implementing EMSs. USEPA will focus its efforts on developing tools and other resources that can be broadly used, but are not readily available or would be expensive to develop or procure, especially for smaller organizations. Such tools might include training programs, best management practice guidance, and compliance and pollution prevention program modules. USEPA will also establish an EMS Resource Center to provide a single dissemination point for these tools and resources. The EMS Resource Center will link existing networks of EMS assistance resources and serve as a clearinghouse of EMS information. It will be designed to supplement - but not duplicate - the functions of other public and private EMS assistance providers, including federal and state small business technical assistance centers and the Department of Commerce's manufacturing extension centers.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	N/A

PROGRAM POC:	Shana Harbour Office of Policy, Economics, and Innovation (202) 566-2959 mailto:harbour.shana@epa.gov
PROGRAM WEB SITE:	http://www.epa.gov/ems/position/action.htm
ADDITIONAL NOTES:	In light of their growing use and potential for the effectiveness of EMSs in several industry settings, USEPA has developed and tested EMSs for specific sectors, including local governments, metal finishing, and screen printing. USEPA has promoted EMSs through several voluntary partnership programs, such as Design for the Environment, and USEPA has incorporated EMS requirements in enforcement settlement agreements. These and other activities have provided practical, valuable experience, and they are the basis for USEPA's recent commitment to promote EMS use. USEPA will collaborate with other partners, including state and local governments, other federal agencies, academia, and industry, as appropriate. USEPA will make its efforts transparent to all interested parties, and will seek public input before making any policy decisions based on the results from its work.

5.0 STATE INCENTIVE PROGRAMS

ARIZONA

ARIZONA PROGRAM TITLE:	Arizona Performance Track
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Arizona Department of Environmental Quality (ADEQ) (in participation with the Arizona Environmental Strategic Alliance, the air quality departments of Maricopa, Pima, and Pinal counties, and the City of Scottsdale).
COVERED REGION:	Statewide program
GENERAL PROGRAM DESCRIPTION:	Arizona Performance Track is a program to encourage and reward businesses that are good environmental stewards. The program is based on the premise that the government should complement existing programs with new tools and strategies that not only protect people and the environment, but also capture opportunities <i>for</i> reducing cost and spurring technological innovation.
INCENTIVES OFFERED:	Members will receive certain benefits automatically upon acceptance into the program in recognition of their commitment to environmental protection. Incentives include: reduced inspection frequency, advance notice before an NOC (Notice of Opportunity to Correct) or NOV (Notice of Violation) is issued, flexibility of permit conditions, consolidation and reduction of reporting requirements, multi-media inspections and permitting, annual meetings with ADEQ executives, participation in pilot projects and the development of future incentives and recognition on ADEQ's Web site.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Members must have a record of compliance with environmental laws, be in compliance with all applicable environmental requirements, and commit to maintaining the level of compliance needed to qualify for the program.
PROGRAM POC:	Arizona Performance Track Coordinator (602) 771-4322 / (800) 234-5677 mailto:azpt@azdeq.gov
PROGRAM WEB SITE:	http://www.azdeq.gov/function/about/track.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	To be eligible to participate in the program, a company must, among other things: <ol style="list-style-type: none"> 1. Have a history of compliance, including no criminal violations in the previous five years and no significant civil violations in the past three years. 2. Have a comprehensive EMS and conduct inspections according to an ADEQ-approved checklist. 3. Have a pollution prevention program, engage in community outreach, commit to purchase products and services with low environmental impacts,

CALIFORNIA

PROGRAM TITLE:	Governor's Environmental and Economic Leadership Awards Program (GEELA)
PROGRAM TYPE:	Governor's award program
ADMINISTERED BY:	California Environmental Protection Agency and Resources Agency
COVERED REGION:	Statewide program
GENERAL PROGRAM DESCRIPTION:	The annual award program is the State of California's highest and most prestigious environmental honor. The program recognizes individuals, organizations, and businesses that have demonstrated exceptional leadership and made notable contributions in conserving California's precious resources, protecting and enhancing the environment, and building public-private partnerships.
INCENTIVES OFFERED:	Not an incentives program. Awards are presented in eight categories: Climate Change, Children's Environmental Education, Ecosystem and Watershed Stewardship, Sustainable Practices or Facilities, Environmental and Economic Partnerships, Comprehensive Land Use Planning, Technology and Market Innovation, and Sustainable Communities. The Sustainable Practices award is given to pioneering efforts to integrate sound environmental values into management decisions and practices, in the long term
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Competition is open to all California residents, businesses, nonprofit organizations, professional and trade associations, communities, state and local government entities, tribes, and federal agencies operating in California.
PROGRAM POC:	Andrea Lewis Assistant Secretary (916) 324-9701 mailto:alewis@calepa.gov
PROGRAM WEB SITE:	http://www.calepa.ca.gov/awards/geela/default.htm
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Anyone wishing to apply for, or nominate an individual, organization, or business must complete an application. Awards will be presented for voluntary achievements undertaken or completed within the award year. Projects are deemed ineligible if they are the result of mitigation, litigation, or required by legislation.

COLORADO

PROGRAM TITLE:	Environmental Leadership Program (ELP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Colorado Department of Public Health and Environment
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The ELP is an environmental recognition and reward program that offers benefits and incentives to members that voluntarily go beyond compliance with state and federal regulations and are committed to continual environmental improvement. The program currently consists of three levels of participation: Bronze Achiever, Silver Partner, and Gold Leader (can also include a National Environmental Performance Track option). An additional level, Platinum Steward, is under development.
INCENTIVES OFFERED:	<p>Guaranteed incentives for all levels include:</p> <ol style="list-style-type: none"> 1. Use of the Colorado ELP logo; 2. Leadership recognition award; and 3. Invitation to Fall Recognition or similar event. <p>Additional incentives are possible and vary with each membership level achieved. These must be requested by the ELP member and can include:</p> <ol style="list-style-type: none"> 1. Notice of rulemaking intentions; 2. Complementary registration to leadership forums and/or reduced fees for EMS training or other related CDPHE/EPA training sessions; 3. Non-regulatory incentives to include one-stop multi-media inspections; priority permitting (specific situations); and expedited technical assistance; 4. Regulatory incentives including reduced inspection frequency; Title V permit extensions (with proven continued compliance); and the expedition of self audit law reviews; 5. Federal (EPA) incentives to include low priority routine inspections; reduced MACT reporting; and RCRA Burden Reduction; and 6. Third-party intervention including rebate/tax incentives on pollution control equipment.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	The program is open to all Colorado businesses, industries, offices, educational institutions, municipalities, government agencies, community, not-for-profit, and other organizations.
PROGRAM POC:	Lynette Myers Program Administrator (303) 692-3477 mailto:cdphe.ppelp@state.co.us
PROGRAM WEB SITE:	http://www.cdphe.state.co.us/oeis/elp/index.html

MOA WITH EPA:	None.
ADDITIONAL NOTES:	Organizations must maintain substantial compliance with applicable environmental regulations and maintain deadline dates for retention and renewal requirements in order to retain program tier status. Additional information can be found in the Colorado Environmental Leadership Program Handbook.

DELAWARE

PROGRAM TITLE:	Principles for Responsible Industry in Delaware (PRIDE)
PROGRAM TYPE:	Governor's award program
ADMINISTERED BY:	The Environmental Council of the States
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Principles for Responsible Industry in Delaware are a voluntary set of standards that are used to recognize facilities for excellent operations and to provide guidance on operating principles for all Delaware's manufacturers. The principles include: managing through systems approaches; community involvement; valuing and protecting workers; protecting the environment and the community; and conserving energy. Companies that sign on to the principles will make commitments to actions implementing them, and submit annual reports on their commitments.
INCENTIVES OFFERED:	All companies that sign up with commitments will receive recognition by the Governor. Benefits may be provided to companies that achieve substantial accomplishments under their commitments and maintain excellent compliance records. Benefits will be offered on a case by case basis depending upon the level of commitment and achievement and the company's compliance record. Benefits may include such things as fast track and/or flexible permitting, reduced inspection schedules, awards, etc.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Adopting the principles is voluntary. A commitment shall be made at the facility level, by the facility manager, although commitment from top corporate management is highly encouraged.
PROGRAM POC:	Andrea Kreiner, Policy Advisor Tatnall Building, 2nd Floor 202-624-3660 andrea.kreiner@state.de.us
PROGRAM WEB SITE:	http://www.ecos.org/content/innovations/detail/1995/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Benefits begin following submission and review of the first annual report by the facility. Benefits may be rescinded if a company does not maintain an excellent compliance record or fails to make progress under their commitments.

GEORGIA

PROGRAM TITLE:	Partnership for a Sustainable Georgia
PROGRAM TYPE:	Environmental Management System and Sustainability incentive program
ADMINISTERED BY:	Georgia Department of Natural Resource, P ² AD
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	This free, voluntary program was established to foster environmental leadership and recognize superior environmental performance. The program rewards participants who proactively engage with other Partners, develop environmental policies, cost-saving strategies, and demonstrate continual improvement. There are four levels of participation: White (general), Yellow, Red, and Blue (highest achievement).
INCENTIVES OFFERED:	Benefits increase with each level of participation with all levels receiving White level incentives that include: <ol style="list-style-type: none"> 1. Access to information and networking; 2. Access to technical assistance; and 3. Recognition. Partners at the Yellow level receive enhanced White level benefits while those at the Red and Blue levels receive regulatory compliance incentives in addition to the White and Yellow benefits. (Click Here for a breakdown of benefits)
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	The program is open to any business or organization in Georgia. Fort Gordon and U.S. Army Infantry Center at Fort Benning are both partners at the Red NEPT level. Dobbins Air Reserve Base is a partner at the Yellow level while U.S. Army Southern Regional Environmental Office is a White level partner.
PROGRAM POC:	Suzanne Burnes P ² AD Partnership Program Manager (404) 651-5120 mailto:suzanne_burnes@p2ad.org
PROGRAM WEB SITE:	http://www.p2ad.org/documents/pp_home.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	The entry level for each business or organization is different and based on activities already in place, as well as those to be completed during the term of Partnership: one year for White, three years for Yellow and Red levels; membership is unlimited at the Blue Level.

IDAHO

PROGRAM TITLE:	GEMStars
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Governor's Pollution Prevention Advisory Committee
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Program provides pollution prevention education and public recognition to businesses, agricultural operations, governmental agencies, school districts and others. It is broken into three tiers, an initial tier, a middle tier, and the highest tier. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Hand-etched, display plaque made of recycled glass; 2. Certificate signed by the Governor; 3. Recognition in all media and promotional activities conducted by the GEMStars program; 4. Permission to use the GEMStars logo for advertising purposes; 5. Positive public image by helping protect Idaho's environment; and 6. Networking and sharing of information.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any entity, whether subject to regulations or not, who is willing to implement pollution prevention measures and be a role model for Idaho is encouraged to apply for this program. IDARNG and Mountain Home Air Force Base (AFB) already participate.
PROGRAM POC:	Idaho GEMStars Office (208) 364-4038 gemstars@idahogemstars.org
PROGRAM WEB SITE:	http://www.idahogemstars.org/ (this website is coming soon)
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Eligibility criteria vary by tier level.

INDIANA

PROGRAM TITLE:	Indiana Environmental Stewardship Program (ESP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Indiana Department of Environmental Management
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	ESP is a voluntary, performance based leadership program designed to recognize and reward Indiana regulated entities for going above and beyond current environmental regulations. ESP was modeled after the U.S. Environmental Protection Agency's National Environmental Performance Track Program and focuses on improving Indiana's environment and business climate through innovation and efficient resource allocation. Participating organizations achieve environmental objectives through creating and implementing an EMS.
INCENTIVES OFFERED:	This program offers many member benefits and incentives to include, but not limited to: <ol style="list-style-type: none"> 1. A plaque, press release, and use of logo 2. Annual ESP member meeting with the IDEM Commissioner 3. Networking events 4. Expedited permits 5. Flexible permits 6. Reduced reporting frequencies 7. Low priority for routine inspections 8. Reduced recordkeeping and reporting 9. Reduced monitoring (where applicable and appropriate)
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any regulated entity in Indiana, regardless of type, size, or complexity, is eligible to participate.
PROGRAM POC:	Indiana Department of Environmental Management (800) 988-7901 mailto:esp@idem.in.gov
PROGRAM WEB SITE:	http://www.ai.org/idem/prevention/esp/index.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Applicants must demonstrate that they have: <ol style="list-style-type: none"> 1. A standard of environmental compliance; 2. Implemented and will maintain an EMS; and 3. Committed to continuous environmental improvement.

IOWA

PROGRAM TITLE:	Iowa Strategic Goals Program (ISGP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Iowa Department of Natural Resources
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	<p>The ISGP is a free, voluntary, multi-stakeholder program that encourages and assists companies in their efforts to go above and beyond environmental compliance. While generally focused on the particular issues affecting the metal finishing industry, the program is open to all parties wishing to commit to pollution prevention, waste minimization, resource conservation and energy conservation practices. Participants are offered incentives and resources as they work to achieve specific environmental goals. As stated above, the program emphasizes environmental improvements at metal finishing facilities. Using existing resources, the program provides a more systematic means of disseminating information, identifying opportunities and tools, and addressing systemic issues relating to improved environmental performance. Furthermore, it offers opportunities for environmental accomplishments to be recognized, and, where possible, for consideration of how to relieve regulatory burdens on top performing facilities. There are three levels of participation, or performance ladders: bronze, silver, and gold.</p>
INCENTIVES OFFERED:	<p>All participants that sign up for the ISGP receive the bronze, or entry level, benefits. These include:</p> <ol style="list-style-type: none"> 1. Certificate of participation; 2. Invitation to join ISGP list server; 3. Recognition and progress posted on the ISGP web site; 4. Opportunity training designed specifically for ISGP participants; 5. Free or reduced admission to selected workshops; 6. Priority contact with free compliance and waste reduction assistance service providers; 7. Access to compliance and waste reduction experts; and 8. Invitation to participate in ISGP workgroups. <p>Participants qualify for silver and gold level benefits once they have achieved a certain percentage of the ISGP goals and have an EMS in place.</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	<p>This program is open to companies engaged in metal finishing and plating, and government agencies with responsibilities relating to metal finishing operations. It is also open to other entities — technical and financial assistance providers, and environmental and community groups — that can contribute to the achievement of the program's goals.</p>

PROGRAM POC:	Jeff Fiagle Iowa DNR (515) 281-5353 mailto:jeff.fiagle@dnr.state.ia.us
PROGRAM WEB SITE:	http://www.iowadnr.com/waste/p2/strategic.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Participants are requested to submit annual worksheets for ladder placement and the associated benefits.

KANSAS

PROGRAM TITLE:	Environmental Auditing and Voluntary Disclosure
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Kansas Department of Health and Environment
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Environmental Auditing, under K.S.A. (Kansas Statutes Annotated) <i>2000 Supp. 60-3332, et seq.</i> allows for information collected during a voluntary evaluation undertaken by the owner or operator of a facility to be considered privileged based on specified criteria. This means that the audit report, those documents prepared as a result of the environmental evaluation, is not admissible as evidence in any legal action. In addition, K.S.A. <i>2000 Supp. 60-3332, et seq.</i> encourages the development of an EMS and specifies criteria that the EMS must meet (see additional notes).
INCENTIVES OFFERED:	This program not only provides for audit privilege, it also directs courts or hearing officers to consider whether an entity has implemented an EMS when determining penalties for violations of environmental laws. If a system has been implemented, the court or hearing officer may choose not to impose a penalty, or to reduce the size of the penalty.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any facility subject to Kansas environmental regulations is eligible.
PROGRAM POC:	John Mitchell Director, Division of Environment (785) 296-1535 mailto:jmitchell@kdheks.gov
PROGRAM TEXT:	http://www.kdheks.gov/environment/download/audit_policy.pdf
MOA WITH EPA:	None.
ADDITIONAL NOTES:	The EMS must meet the following: <ol style="list-style-type: none"> 1. It regularly takes steps to prevent and remedy noncompliance. 2. It has the support of senior management. 3. It implements policies and procedures emphasizing the importance of compliance with environmental laws. 4. It ensures the policies and procedures are effectively communicated to all individuals whose activities affect compliance with environmental laws. 5. It specifies high-level and operations management that has responsibility to oversee compliance with the policies and procedures. 6. It provides for regular review of compliance status including prevention and remedy of noncompliance.

KANSAS

PROGRAM TITLE:	Pollution Prevention Awards
PROGRAM TYPE:	Award program
ADMINISTERED BY:	Kansas Department of Health and Environment
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Kansas Department of Health and Environment's Pollution Prevention Program annually recognize individuals, communities or community groups, businesses and industries who have made a significant impact in protecting our environment by preventing pollution. Opportunities for preventing pollution occur in all sectors of economic life - industry, agriculture, energy, and/or the design and use of consumer products.
INCENTIVES OFFERED:	Awards are presented for projects or programs that demonstrated successful compliance assurance, source reduction, energy and natural resources conservation resulting from the implementation of an EMS.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any Kansas business, industry, community or community group, school, organization, or individual is eligible to apply for pollution prevention awards. Fort Riley was an award winner in 2004.
PROGRAM POC:	Cathy Colglazier Program Coordinator (800) 357-6087 ccolglaz@kdhe.state.ks.us
PROGRAM WEB SITE:	http://www.kdhe.state.ks.us/sbcs/p2_pollution_prevention_awards.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	In order to determine the success of the project, the project must have been implemented at least six months prior to the application. The project must exceed required pollution controls; therefore, submitted projects should be voluntary efforts to manage industrial and environmental concerns.

KENTUCKY

PROGRAM TITLE:	Kentucky Excellence in Environmental Leadership (KY EXCEL)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Kentucky Division of Compliance Assistance (DCA) and Kentucky Pollution Prevention Center
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	<p>KY EXCEL is a voluntary program that offers a non-regulatory approach that allows DCA to work cooperatively with all of Kentucky's citizens to recognize and reward the many voluntary efforts conducted each year. There are four membership levels which allow for a variety of entities to participate in the program:</p> <ol style="list-style-type: none"> 1. Advocate – individuals and entities that are not typically regulated by the Department of Environmental Protection (DEP). 2. Partner – entities that are regulated by DEP and are interested in taking the beginning steps of performing voluntary projects and enhancing their organization's environmental performance. 3. Leader – regulated entities that are interested in performing multiple environmental projects and making a significant positive impact on the environment. 4. Master – regulated entities that are willing to make a larger commitment and have made significant voluntary efforts to ensure that their activities are a benefit to the environment. <p>Incentives are offered to facilitate participation in the program, to recognize member achievements, and to encourage continual improvement.</p>
INCENTIVES OFFERED:	Program incentives are offered for each level of membership and include, but are not limited to, public recognition, networking opportunities including partnerships with other KY EXCEL members and the use of logo and KY EXCEL materials for marketing opportunities. Members at the Leader and master levels are also eligible for an Accelerated Permit option.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Everyone can participate in KY EXCEL. Blue Grass Army Depot and US Army Garrison – Fort Knox are both members at the Master level.
PROGRAM POC:	<p>Marlene Boyle Division of Compliance Assistance (502) 564-0323 Ext. 343 envhelp@ky.gov</p>
PROGRAM WEB SITE:	http://www.dca.ky.gov/kyexcel/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	<p>A key requirement of KY EXCEL membership is the completion of a voluntary environmental project. Applicants are required to submit a summary of the proposed project(s) they wish to complete as members. Voluntary projects are reviewed and approved by KY EXCEL prior to acceptance into the program.</p>

LOUISIANA

PROGRAM TITLE:	Louisiana Environmental Leadership Program (LaELP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Financial support for the program is provided by the Louisiana Department of Environmental Quality (LDEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The LaELP is a voluntary program sponsored by professional, environmental, industrial, and municipal associations.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. The Secretary of the LDEQ will acknowledge participation by letter with an acknowledgment certificate; 2. Participate in periodic meetings, conferences and seminars sponsored by the Leadership Program to explore various pollution prevention (P2) opportunities and other environmental management issues; and 3. Participate in the annual Governor's Awards for Outstanding Achievement in Pollution Prevention and Community Environmental Outreach. Awardees are recognized at a highly publicized ceremony hosted by the Governor.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any industrial facility, federal facility, or parish/municipal governmental unit committed to improving the quality of LA's environment through P2 is eligible to join the program as a participating member. Naval Air Station/Joint Reserve Base - New Orleans and Barksdale AFB are currently participating members of the program.
PROGRAM POC:	Linda Brown Environmental Leadership Program 225-219-3954 linda.brown@la.gov
PROGRAM WEB SITE:	http://www.deq.louisiana.gov/portal/tabid/89/Default.aspx
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Interested facilities must complete an enrollment form and send it with a letter indicating a desire to join and support the guiding principles: (1) Minimize adverse impacts on human health and the environment during policy, regulatory and business decisions; (2) Have internal management systems to encourage continuous improvements in environmental performance; (3) Use waste management hierarchy (source reduction, recycling, treatment, and disposal) as guidance for managing environmental issues/optimizing process controls; and (4) Be proactive in communicating with stakeholders regarding environmental matters/concerns.

MICHIGAN

PROGRAM TITLE:	Clean Corporate Citizen (C3) Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Michigan Department of Environmental Quality (DEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The C3 Program allows regulated establishments that have demonstrated strong environmental performance and a commitment to continual environmental improvement to be eligible for benefits including expedited permit reviews and fewer monitoring and reporting requirements.
INCENTIVES OFFERED:	In addition to the positive public recognition and marketplace advantages, C3s also qualify for benefits that allow permitting flexibility, shorten the waiting period to receive necessary permits, and reduce monitoring and reporting oversight. Currently, there are benefits available in four program areas: air permitting, groundwater discharges, surface water discharges, and underground storage tanks.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Program accepts applications from Michigan companies, institutions and local units of government, both large and small. The Alpena Combat Readiness Training Center and the 110 th Fighter Wing – Battle Creek, both of the Air National Guard, and US Army Garrison – Michigan, all became members in 2006. (This marked the first year that the military became involved with C3.)
PROGRAM POC:	Donna Davis Program Contact (517) 335-2784 david8@michigan.gov
PROGRAM WEB SITE:	http://www.michigan.gov/deq/0,1607,7-135-3307_3666_4134---.00.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	The C3 program requires performance in three significant areas: environmental management (including an EMS in place), pollution prevention, and environmental compliance.

MINNESOTA

PROGRAM TITLE:	Environmental Innovations
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Minnesota Pollution Control Agency
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Minnesota Pollution Control Agency (MPCA) has agreed that a regulated company may use its EMS as a stand-in for the pollution prevention plan required under Minnesota Statute 115D.07 (the Minnesota Toxic Pollution Prevention Act). Experimental changes in permitting and compliance relationships - under a state/EPA agreement to facilitate innovations, MPCA is working with a low-risk, high-performing partner to test whether a company's use of an EMS and third-party EMS audits can produce performance and reduce the need for direct government oversight.
INCENTIVES OFFERED:	Environmental auditing benefits - Minnesota's audit law (Minnesota Statute. 114C.22) was amended in 1999 to allow companies with functional EMSs (mirroring EPA policy) to submit EMS findings examining part or all of their environmental requirements and receives the benefits (e.g., regulatory variances) of participating in the Environmental Audit Program. MPCA has a policy of no routine inspections for National Performance Track members.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	These innovative programs are available to regulated facilities.
PROGRAM POC:	Andy Ronchak Policy and Planning (651) 296-3107 andrew.ronchak@state.mn.us
PROGRAM WEB SITE:	http://www.pca.state.mn.us/hot/envinnovations.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	The EMS must conform to the ISO 14001 standard to be eligible for the Flexible EMS Air Permit.

MISSOURI

PROGRAM TITLE:	Missouri Environmental Management Partnership (MEMP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Missouri Department of Natural Resources
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	MEMP is a voluntary program designed to recognize and reward top environmental commitment and performance. The program encourages all organizations, large and small, public and private, to improve their environmental performance by developing and implementing an EMS.
INCENTIVES OFFERED:	The partnership offers a range of possible incentives to its members, according to their of participation in the program. These include: <ol style="list-style-type: none"> 1. Permitting incentives, 2. A single point of contact within the department; 3. Various forms of recognition; and 4. Enforcement considerations.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Entry is voluntary – an organization may withdraw at any time. Organizations with EMS programs already in place are also eligible to participate. Does not appear to exclude any specific type or size of organization.
PROGRAM POC:	Keith Bertels Program POC 573-526-4227 environmental@dnr.mo.gov
PROGRAM WEB SITE:	http://www.dnr.mo.gov/env/memp/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Generally recognized EMS criteria will be required of all applicants to include regulatory compliance and broader environmental goals. Applicants will commit to continual improvement through performance-based objectives and targets, periodic reviews, and evaluation of their environmental performances.

NEW HAMPSHIRE

PROGRAM TITLE:	Environmental Leadership Initiative Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New Hampshire Department of Environmental Services
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The New Hampshire Environmental Leadership Initiative exists to find ways to move people up the steps to sustainability, and to help them carry out those steps. This program was modeled after the EPA's National Environmental Performance Track program. The EPA has currently decided to halt their performance track program. However, as of October 2009, New Hampshire will continue its own version of performance track.
INCENTIVES OFFERED:	Participants would be offered the following incentives:: <ol style="list-style-type: none"> 1. Recognition on the local and national levels, 2. Regulatory benefits that may result in cost savings 3. Networking opportunities for exchange of best practices 4. Low priority for routine inspections 5. Develop a more collaborative relationship with DES and the EPA
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Open to facilities of all types, sizes, and complexity, public or private, manufacturing or service-oriented.
PROGRAM POC:	Bob Minicucci, Special Projects Manager NHDES Planning, Prevention & Assistance Unit (603) 271-2941 (603) 271-2867 (fax) robert.minicucci@des.nh.gov environmentalleadership@des.nh.gov
PROGRAM WEB SITE:	http://des.nh.gov/organization/commissioner/p2au/pis/elip/categories/overview.htm
MOA WITH EPA:	None.
ADDITIONAL NOTES:	membership criteria: <ol style="list-style-type: none"> 1. Environmental Management System 2. Sustained compliance 3. Continuous environmental improvement 4. Commitment to public outreach

NEW JERSEY

PROGRAM TITLE:	Silver Track Program for Environmental Performance
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New Jersey Department of Environmental Protection (NJDEP)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Designed to provide a moderate level of operational flexibility and permitting assistance to those facilities that meet the eligibility criteria and can commit to "going beyond" standard regulatory compliance.
INCENTIVES OFFERED:	Participants would be offered the following incentives from the NJDEP: 6. Public recognition, 7. Single point of contact within the NJDEP, and 8. Expedited permit processing and consolidated reporting.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Military facilities are eligible for this program. NJARNG-177th at Egg Harbor already participates as does the Naval Air Engineering Station at Lakehurst.
PROGRAM POC:	Michael DiGiore Office of Pollution Prevention and Right to Know (609) 777-0518
PROGRAM WEB SITE:	http://www.state.nj.us/dep/oppcc/silver.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	While the website that discusses the program and its features is still present and accessible, there is a posted disclaimer that says, -At this time, the Department is not accepting applications for the Silver Track Program." Attempts to definitively verify that this program is still active were unsuccessful, therefore it is possible that this program has been discontinued or administratively mothballed.

NEW MEXICO

PROGRAM TITLE:	The Green Zia Environmental Excellence Program (GZEEP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New Mexico Environment Department
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	GZEEP is a voluntary program designed to recognize organizations that achieve environmental excellence through continuous environmental improvement including effective energy management, water conservation, and other resource management. The program encourages integration of environmental excellence into business operations and management practices using core values and specific criteria.
INCENTIVES OFFERED:	Incentives include: <ol style="list-style-type: none"> 1. Independent assessment of organization's environmental performance; 2. Materials on how to reach new levels of environmental excellence; 3. Learning to improve efficiency and productivity by adopting proactive environmental management techniques; and 4. Achieving morale-boosting recognition and awards and enhance competitive position
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any organization that operates in the State of New Mexico can apply to the Green Zia Environmental Excellence Program. Military facilities already participating include Cannon and Kirtland AFBs.
PROGRAM POC:	Michelle Vattano Pollution Prevention/Green Zia Coordinator (505) 827-0677 michelle.vattano@state.nm.us
PROGRAM WEB SITE:	http://www.nmenv.state.nm.us/Green_Zia_website/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Participants can enter the program at any one of three levels - Commitment, Achievement, or Excellence. The levels are designed to engage businesses at all stages of EMS implementation, and to encourage progressively higher system development. The ultimate goal is to achieve the Green Zia Environmental Excellence Award which will demonstrate that companies can profit from sound environmental performance.

NEW YORK

PROGRAM TITLE:	New York State's Annual Environmental Excellence Awards (formerly New York State Governor's Awards for Pollution Prevention)
PROGRAM TYPE:	Governors award program
ADMINISTERED BY:	New York State Department of Environmental Conservation (NYSDEC)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	This awards program will honor businesses, non-governmental organizations, government/municipalities and individuals that have made outstanding efforts through their excellence in innovative practices, sustainable practices, or through the establishment of partnerships that find constructive solutions to environmental challenges. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	Awards ceremony. Recognition incentives only.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Eligible applicant categories do include "government/municipalities (local, state, and federal)" groups.
PROGRAM POC:	Michelle Hinman Pollution Prevention Unit (518) 402-9469 deprmt@gw.dec.state.ny.us
PROGRAM WEB SITE:	http://www.dec.ny.gov/public/1089.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Eligible projects must be located in New York State, have been initiated within the past three years and fully operational for one year or completed by the application due date. Applicants must be in good standing with the Environmental Conservation Law, if applicable. The environmentally beneficial project must go beyond regulatory requirements.

NEW YORK

PROGRAM TITLE:	New York Environmental Leaders (NYEL)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	New York State Department of Environmental Conservation (NYSDEC)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The goal of NYEL focuses on enabling those organizations that are committed to making improvements in their environmental performance. The program provides recognition and incentives to organizations that are able to demonstrate the use of pollution prevention practices, beyond compliance performance, or sustainable business practices as a result of their participation in NYEL. The program consists of two tiers. The entry tier is for organizations that are just beginning their efforts to improve their environmental performance. The leadership tier is open to organizations that have mature environmental management systems and an existing record of environmental leadership.
INCENTIVES OFFERED:	<p>The following incentives are available to members in both tiers:</p> <ol style="list-style-type: none"> 1. Member recognition on the Department's website and through other means, as determined by the Department; and 2. Members shall be a priority for relevant assistance provided by the Department. <p>Members of the Leadership Tier are eligible for additional incentives, including, but not limited to:</p> <ol style="list-style-type: none"> 1. Use of the NYEL Logo; 2. Exclusive category in the Department's Environmental Excellence Awards; and 3. NYEL Point of Contact.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	New York businesses and organizations are eligible.
PROGRAM POC:	John M. Vana NYSDEC Division of Environmental Permits (518) 402-9469 mailto:jmvana@gw.dec.state.ny.us
PROGRAM WEB SITE:	http://www.dec.ny.gov/chemical/939.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Entry and Leadership Tier members are required to submit an annual report. The required information for the annual report will vary depending on which tier the organization belongs to. Membership in the entry tier cannot exceed five years. Once the organization

	<p>has met the entrance requirements, they will be eligible to apply to the leadership tier. Renewal of the entry tier membership is not allowed. Members in the leadership tier will participate for three years and will be allowed to renew their membership as long as they can demonstrate that they continue to meet the program entrance requirements, including documenting measurable improvements from the previous membership period and continue to demonstrate a commitment to beyond compliance performance.</p>
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NORTH CAROLINA

PROGRAM TITLE:	North Carolina Environmental Stewardship Initiative
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	North Carolina Department of Environment and Natural Resources (DENR)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Environmental Stewardship Initiative (ESI) is designed to promote and encourage superior environmental performance by North Carolina’s regulated community. This voluntary program establishes incentives to stimulate the development and implementation of programs that use pollution prevention (P2) and innovative approaches to meet and go beyond regulatory requirements. This program seeks to reduce the impact on the environment beyond measures required by any permit or rule, producing a better environment, conserving natural resources and resulting in long-term economic benefits.
INCENTIVES OFFERED:	<p>All levels are eligible for the following benefits:</p> <ol style="list-style-type: none"> 1. Technical assistance on developing an EMS, P2 approaches, environment management and treatment technologies, and achieving and maintaining compliance with local, state and federal regulations; 2. Specialized training; 3. Networking opportunities; 4. Access to Environmental Stewardship mentors; 5. Recognition of program participation; 6. Coverage by EPA and DENR self-reporting policies; 7. Established time frames for permit decisions; and 8. Other benefits as deemed appropriate. <p>Facilities at the Rising Steward are also eligible for a single point of contact within DENR. Those at the Environmental Steward level are eligible for additional incentives, including, but not limited to:</p> <ol style="list-style-type: none"> 1. Formal public recognition from the governor; 2. Priority membership on the Advisory Workgroup; and 3. Established time frames for permit decisions.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any site-specific regulated organization whose activities impact the environment is eligible to participate. Fort Bragg has been an Environmental Partner in the program since 2002. Camp Lejeune Marine Corps Base and U.S. Coast Guard Support Center, Elizabeth City were recognized as Environmental Partners in 2006. Fleet Readiness Center, Marine Corps Air Station, Cherry Point (formerly U.S. Naval Air Depot) was recognized as an Environmental Steward in 2005 and 2006.

PROGRAM POC:	Lisa Shanklin EMS Coordinator (919) 715-6527 http://www.p2pays.org/main/staffmail.asp?id=112
PROGRAM WEB SITE:	http://www.p2pays.org/esi/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	The program is comprised of three levels of participation with varying requirements (Environmental Steward is the highest level). All participating organizations must agree to report annually on progress toward environmental performance goals, reductions in environmental emissions or discharges of releases, solid and hazardous waste disposal, use of energy and water, and any reportable non-compliance events. Members are accepted into an ESI for a five-year period at which time they reapply for membership. Partners are reviewed annually and Rising Stewards and Stewards are reviewed after three years to ensure that facilities continue to meet overall program goals.

OREGON

PROGRAM TITLE:	Green Permits
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Oregon Department of Environmental Quality (ORDEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	<p>(NOTE: This program has been down-sized due to funding issues. Further information can be obtained by contacting the appropriate DEQ regional office listed below).</p> <p>The Oregon Green Permits program was established in 1999 to reward facilities that go the extra mile to reduce their impacts on the environment and encourage:</p> <ol style="list-style-type: none"> 1. Creative solutions to environmental issues; 2. Systematic approaches to environmental management; and 3. Meaningful involvement of those interested in a facility's environmental performance. <p>There were two basic types of Green Permits: a Green Environmental Management System (GEMS) Permit and a Custom Waiver Permit. Facilities that requested a GEMS permit must develop and implement an EMS. Although facilities seeking a Custom Waiver Permit did not need to develop or implement an EMS, they needed to demonstrate the ability to review, monitor, assess and manage environmental impacts related to the waiver.</p>
INCENTIVES OFFERED:	<p>Possible incentives for GEMS Participant facilities included:</p> <ol style="list-style-type: none"> 1. Technical assistance; 2. Consolidated reporting and reporting modifications; 3. Extended permit intervals; 4. Expedited permit approvals; 5. Single point of agency contact; 6. Enforcement discretion; and 7. Public recognition. <p>The only incentive associated with the Custom Waiver was the waiver itself. Facilities with a Custom Waiver Permit were not eligible for the formal public recognition or other incentives provided to GEMS permit holders.</p>
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	N/A
PROGRAM POC:	<p>Joni Hammond Keith Andersen Eastern Region contact Western Region contact (541) 278-4610 (541) 686-7838 x 246 Cory-Ann Wind Northwest Region contact (503) 229-5572</p>
PROGRAM WEB SITE:	http://www.deq.state.or.us/programs/sustainability/greenpermits.htm

MOA WITH EPA:	None.
ADDITIONAL NOTES:	<p>DEQ has issued three Green Environmental Management Systems (GEMS) Achiever Permits since 1999. These facilities have formal environmental management systems in place that include policies, measurable objectives and targets, procedures and resources to continually improve environmental performance. The permits contain language that allow regulatory flexibility such as consolidated reporting and other reporting modifications, extended permit intervals, expedited permit approvals, and enforcement discretion. One pending permit modification will allow regulatory flexibility in meeting the requirements of a RCRA regulation. The 2003 Legislature extended the Green Permits Program to January 2008 (HB 3175 2003).</p>

SOUTH CAROLINA

PROGRAM TITLE:	South Carolina Environmental Excellence Program (SCEEP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	South Carolina Department of Health and Environmental Control
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Voluntary program for companies committed to continuous environmental improvement in order to protect and preserve the state's environment. Purpose is to encourage companies to become environmental leaders by making a voluntary commitment to promote and practice pollution prevention; energy and other resource conservation; and to strive for continuous environmental improvement
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Public recognition; 2. Participation in and membership on the Environmental Excellence Council; 3. Opportunities for regulatory flexibility on identified issues; 4. Eligibility for awards such as the SC Energy Office special energy conservation awards and the Governor's Pollution Prevention Awards; and 5. Opportunities for other environmental activities including corporate mentoring, technology transfer assistance and information exchanges
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any SC organization, company or facility committed to reducing its waste streams through P2 activities, and/or through reducing energy or other resource consumption with the goal of improving SC's environment is eligible. "Facility" is defined to mean any site, manufacturing or natural resource management operation, or any business or municipal activity that is regulated under any provision of the state's environmental laws. Military sites already participating in the program include Naval Weapons Station – Charleston and Charleston AFB.
PROGRAM POC:	Christine Steagall (803) 896-8986 steagacl@dhec.sc.gov
PROGRAM WEB SITE:	http://www.scdhec.gov/environment/admin/cwm/sceep/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	A company or facility must either submit documentation of registration, certification, or active participation in a national, regional, or state recognized program or project (e.g. ISO 14001, American Textile Manufacturers Institute's Encouraging Environmental Excellence initiative, Chemical Manufacturers' Association Responsible Care program, American Forest and Paper Association's Environmental Health and Safety Principles); or submit an environmental excellence plan signed by the company's corporate officer or by the facility's plant manager.

TENNESSEE

PROGRAM TITLE:	Tennessee Pollution Prevention Partnership (TP3)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Tennessee Department of Environment and Conservation
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	This partnership program designed to help all citizens from all walks of life do their part for Tennessee's environment. It enlarges the P2 influence through mentoring others, being involved in community activities, and implementing other green activities. Although not geared directly towards EMS implementation, many of the practices discussed will be part of a well-implemented EMS.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. Members will be part of a statewide network that will allow them to share ideas and make contacts with like-minded households, schools, government agencies, organizations, businesses, and industries. 2. Members will receive information on upcoming pollution prevention events, seminars, and projects. 3. Members will gain priority for events with limited seating. 4. Recognition and appreciation incentives are also included for participants.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Anyone can be a member of TP3. Households, schools, government agencies, organizations, businesses, and industries are all encouraged to participate. The program does not appear to limit participation of military facilities; however no DoD facilities are currently participating in the program at the Pledge, Partner, or Performer levels (Prospect level members are not visible on website).
PROGRAM POC:	Curtis Hopper (615) 253-1729 or (800) 734-3619 Pollution.prevention@tn.gov
PROGRAM WEB SITE:	http://www.state.tn.us/environment/ea/tp3/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Requirements vary by participation level. Four membership levels are available: Prospect -- Shows interest in protecting the environment by signing up for TP3. Pledge -- Commits to positive environmental action by pledging to initiate simple pollution prevention practices; Partner -- Develops a five-project TP3 P2 plan that will prevent pollution of air, land, and water while conserving natural resources, and completes one P2 project with a success story; and Performer -- Completes all five P2 projects with success stories that detail measurable improvements, involves the community in pollution prevention activities, and mentors others in partnership.

TEXAS

PROGRAM TITLE:	Clean Texas
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Texas Commission on Environmental Quality (TCEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Voluntary environmental leadership program to protect air, water, and land resources in Texas. The program recognizes organizations for creative approaches in resolving environmental challenges and setting goals that exceed compliance levels under existing regulations; supports regional partnerships and networking to achieve local goals; promotes public awareness and participation; encourages organizations to implement sustainable practices; and reports measurable environmental results. There are four levels of membership: bronze, silver, gold, and platinum.
INCENTIVES OFFERED:	<ol style="list-style-type: none"> 1. All participating members earn recognition, networking opportunities and technical assistance. Members joining at the Silver, Gold, or Platinum levels have access to regulatory benefits, such as: Modification of state or federal regulatory requirements that do not change emission or discharge limits; 2. Adjustment to methods or frequency in scheduling and conducting compliance inspections; 3. Ten-percent credit on compliance history score; 4. Exemption from pollution prevention planning under the Waste Reduction Policy Act; 5. Accelerated access to TCEQ program information; 6. Single point of contact at TCEQ for innovative activities; 7. Onsite technical assistance; 8. Recognition for your efforts and use of the Clean Texas, Cleaner World logo; and 9. Organization-specific incentives.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	All types of organizations – industries, businesses, local governments, schools, universities, military bases, and nonprofit organizations – who want to make a commitment to improving the environment, can become a member of Clean Texas. Currently, Fort Hood is a Gold member and Dyess AFB is a Bronze member.
PROGRAM POC:	Clean Texas (512) 239-1000 (TCEQ) mailto:ems@tceq.state.tx.us
PROGRAM WEB SITE:	http://www.tceq.state.tx.us/assistance/cleantexas/cleantexas.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Specific membership requirements for each level can be found at http://www.tceq.state.tx.us/assistance/cleantexas/application.html

UTAH

PROGRAM TITLE:	Clean Utah!
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Utah Department of Environmental Quality (UT DEQ)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Voluntary program designed to recognize and reward facilities or entities that are willing to take steps, beyond those required by rule or statute, to prevent or reduce pollution. The Utah EMS program provides technical assistance for regulated entities that want to implement a results-based EMS.
INCENTIVES OFFERED:	The program is divided into three tiers (Entry, Partner, and Leader). Requirements, recognition and incentives are tier-based. All participants are eligible to participate in publicity and an annual meeting with UT DEQ policy leaders. Incentives for Tiers Two (Partner) and Three (Leader) will be negotiated, based on site-specific conditions and the ability of the UT DEQ program to provide them. Incentives may include: <ol style="list-style-type: none"> 1. Selected permit enhancements; 2. Facility-specific incentives; 3. Recommendation for a reduced percentage or higher priority on loan funds. (This incentive is conditional, based on the approval of the appropriate Board); 4. Reduced oversight and/or low inspection priority; and/or 5. Self audit.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any facility or entity governed by applicable federal, state, or local environmental regulations is eligible to participate Toole Army Depot is an Entry Level Participant.
PROGRAM POC:	Paul Harding Clean Utah Program contact (801) 536-4108 pharding@utah.gov
PROGRAM WEB SITE:	http://www.deq.utah.gov/cleanutah/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	To receive incentives, regulated entities must apply to the program and have an EMS approved by Utah DEQ, either through a Utah DEQ audit or through an approved third party audit.

VIRGINIA

PROGRAM TITLE:	Virginia Environmental Excellence Program (VEEP)
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Virginia Department of Environmental Quality
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	There are three types of participation in the program. The Environmental Enterprise (E2) level of participation is for those organizations that are interested in beginning or are in the early stages of implementing an environmental management system. The Exemplary Environmental Enterprise (E3) level of participation is for those organizations with a fully implemented environmental management system, pollution prevention programs and demonstrated performance. The Extraordinary Environmental Enterprise (E4) is for facilities with both a fully implemented EMS that has committed to measures for continuous and sustainable environmental progress and community involvement. Participants at any level of the program must have a record of sustained compliance.
INCENTIVES OFFERED:	VEEP participants at the E3 and E4 levels may be eligible for approval of any alternative compliance method that includes, but is not limited to: changes to monitoring and reporting requirements and schedules; streamlined submission requirements for permit renewals; the ability to make certain operational changes without prior approval; and other changes that would not increase a facility's impact on the environment. Water and waste permit fee discounts are also available for VEEP facilities.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Any Virginia organization that impacts the environment through its facility's operations, activities, processes, location, etc. is eligible to participate in the Virginia Environmental Excellence Program. This includes, but is not limited to, manufacturers, commercial establishments, federal/state/local government agencies, schools, non-governmental organizations, and small businesses.
PROGRAM POC:	Sharon Baxter (804) 698-4344 skbaxter@deq.virginia.gov
PROGRAM WEB SITE:	http://www.deq.state.va.us/veep/
MOA WITH EPA:	None.
ADDITIONAL NOTES:	VA DEQ is currently in the process of developing guidance on alternate compliance methods.

WASHINGTON

PROGRAM TITLE:	Washington Environmental Excellence Program (WA EEP)	
PROGRAM TYPE:	Environmental Management System incentive program	
ADMINISTERED BY:	Washington State Department of Ecology	
COVERED REGION:	Statewide	
GENERAL PROGRAM DESCRIPTION:	The Washington State Legislature authorized the Environmental Excellence Program during its 1997 session. The program's purpose was to allow businesses, industry associations, or local governments (called sponsors) to explore innovative ways to protect human health and the environment, by improving operating efficiency. Although not geared directly towards EMS implementation, many of the practices discussed were part of a well-implemented EMS. <i>The law that authorized this program has expired.</i>	
INCENTIVES OFFERED:	N/A	
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	N/A	
PROGRAM POC:	John Williams (360) 407-6968 jowi461@ecy.wa.gov	Dee Ragsdale (360) 407-6968 Drag461@ecy.wa.gov
PROGRAM WEB SITE:	http://www.ecy.wa.gov/pubs/97754.pdf (page 13-15)	
MOA WITH EPA:	None.	
ADDITIONAL NOTES:	Since the law authorizing the Environmental Excellence Program expired, Washington state no longer has a stand alone EMS or environmental incentive program, other than the EMS alternative program outlined on page 49. Washington does have an existing MOA with EPA that facilitates cooperation and mutually beneficial program activities. Review the text of the agreement above for further details.	

WASHINGTON

PROGRAM TITLE:	EMS Alternative to P2 Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Washington State Department of Ecology
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	A facility required to prepare a Pollution Prevention Plan or Five-Year Plan Update under provisions of Revised Code of Washington (RCW) 70.95C may meet these requirements by submitting a written application describing how its EMS meets the P2 criteria. Relevant policies and procedures may simply be referenced in the application, although narrative examples of how the EMS meets the criteria are helpful.
INCENTIVES OFFERED:	A facility may submit an application to have an existing and successful EMS used as an alternative to having to develop a standard Pollution Prevention Plan per RCW 70.95C and Washington Administrative Code 173-307.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	This alternative program is intended for facilities that already have a successfully proven EMS in operation.
PROGRAM POC:	Hazardous Waste and Toxics Reduction Program (360) 407-6700
PROGRAM WEB SITE:	http://www.ecy.wa.gov/programs/hwtr/p2/p3_ems.html
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Participating facilities must follow a set of pollution prevention criteria in order to receive approval for the EMS Alternative. It is important to distinguish between these criteria and an EMS. These criteria do not by themselves represent an EMS. Rather, they are key components of an EMS, which if adequately documented to the State Department of Ecology, will be accepted from a facility in lieu of Pollution Prevention Plan or Five-Year Plan Update.

WISCONSIN

PROGRAM TITLE:	Environmental Cooperation Pilot Program
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Wisconsin Department of Natural Resources (WI DNR)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	The Environmental Cooperation Pilot Program (ECP) evaluates innovative environmental regulatory methods and gives environmentally responsible companies the flexibility they need to achieve superior environmental performance. The program provides DNR with the authority to enter into cooperative environmental agreements with facilities that are covered by licenses or permits under current law.
INCENTIVES OFFERED:	The agreements may reduce administrative burdens associated with permits and could supersede requirements of permits and approvals. The agreements could waive procedural or administrative provisions of state and federal regulations (facility specific as identified by the agreement).
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	Applications are reviewed by the Bureau of Cooperative Environmental Assistance along with consultation from DNR staff and USEPA. Participants are then selected by the WI DNR Secretary.
PROGRAM POC:	Mark McDermid Cooperative Environmental Assistance Bureau Director (608) 267-3125 mark.mcdermid@wisconsin.gov
PROGRAM WEB SITE:	http://www.dnr.state.wi.us/org/caer/cea/ecpp/index.htm
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Companies must meet the conditions specified in the negotiated agreement.

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PROGRAM TITLE:	Green Tier
PROGRAM TYPE:	Environmental Management System incentive program
ADMINISTERED BY:	Wisconsin Department of Natural Resources (WI DNR)
COVERED REGION:	Statewide
GENERAL PROGRAM DESCRIPTION:	Green Tier is a voluntary program that recognizes and rewards environmentally innovative companies who exceed minimum compliance standards. The program builds on the successes of the Environmental Cooperation Pilot Program and is designed to assist entities in offsetting the costs of achieving a high level of environmental performance. Green Tier is based on a collaborative system of contracts, charters, and environmental management systems. It adapts to the needs of the company, community, and the environment. These contracts and charters streamline environmental requirements in many cases and also encourage new environmental technologies.
INCENTIVES OFFERED:	Incentives include lowest allowable level of inspection frequency once a formal EMS has been established; deferred DNR enforcement of violations discovered in annual reviews; recognition of participation by WI DNR; use of Green Tier logo; and assignment of a specific DNR professional as a point of contact within the agency.
DoD ELIGIBILITY/ PARTICIPANT EXAMPLES:	This program is open to any Wisconsin company, business, or community. There is no mention of DoD ineligibility.
PROGRAM POC:	Mark McDermid Cooperative Environmental Assistance Bureau Director (608) 267-3125 mark.mcdermid@wisconsin.gov
PROGRAM WEB SITE:	http://dnr.wi.gov/org/caer/cea/environmental/index.htm
MOA WITH EPA:	None.
ADDITIONAL NOTES:	Two participation levels (Tier 1 and Tier 2) make up the program. Tier 1 is an entry level requiring a strong environmental compliance; commitment to a formal EMS that has been or will be established; annual performance reviews; prompt follow up to any non-compliance findings; and continual improvement of environmental performance. Tier 2 requires an even stronger environmental compliance record and implementation of an EMS prior to Tier 2 entry. Tier 2 participants also negotiate customized environmental contracts with DNR and stakeholders.